



BOARD OF DIRECTORS

Michael S. Greve, Chairman of CEI's Board of Directors, is a professor at George Mason University School of Law and a visiting scholar at the American Enterprise Institute. Before moving to George Mason, Professor Greve was the John G. Searle Scholar at AEI. He has taught at a number of universities, including Cornell and Johns Hopkins, and has been a visiting professor at Boston College since 2004. Greve was a co-founder of the Center for Individual Rights, a public interest law firm, which he directed from 1989 to 2000. He has written widely on constitutional and administrative law, federalism, environmental policy, and civil rights. His publications include numerous law review articles and books, including most recently *The Upside-Down Constitution* (Harvard University Press, 2012). Greve holds a Ph.D. and M.A. in government from Cornell University, and completed his undergraduate studies at the University of Hamburg. He is a frequent contributor to the Liberty Law Blog.

Lawson Bader is President of the Competitive Enterprise Institute. Bader came to CEI in January, 2013 from the Mercatus Center at George Mason University, where he served as vice president. He succeeds Fred L. Smith, Jr., who founded CEI in 1984. Bader is a Washington, D.C., native who grew up in the San Francisco Bay Area, earned degrees from Wheaton College in Illinois and The Johns Hopkins University in Baltimore. During his 16 years at Mercatus, Bader played a vital role in the organization's donor and policymaker outreach efforts, helping it become a leading university-based research center for market-oriented ideas. As Mercatus's director of economic education, he created and managed the Capitol Hill Campus, an educational outreach program that uses an international network of faculty to teach key congressional staffers basic economic and market principles. Before joining Mercatus, Bader served as manager of government relations at SRI International, an Arlington, Va.-based non-profit that performs research on science and technology, economic development, environmental and defense issues. He also worked as a policy analyst with SRI's Washington International Corporate Circle. Prior to SRI, he served as a legislative analyst with Pierson, Semmes and Finley and as a special assistant at the U.S. Senate Committee on Veterans Affairs.

James R. Curley is Chief Executive Officer of Financial Consortium International, LLC. In addition to serving on CEI's board, he serves on the board of Reason Foundation.

Michael W. Gleba is President and Trustee of the Sarah Scaife Foundation and Treasurer and Trustee of the Carthage Foundation in Pittsburgh, Pennsylvania. Prior to joining the Foundations, Mr. Gleba was a lawyer, practicing first with Kirkpatrick & Lockhart LLP in Pittsburgh and then with Morgan, Lewis & Bockius LLP in Pittsburgh and Jakarta, Indonesia. His practice areas involved various aspects of corporate law. Mr. Gleba received his JD cum laude and MBA with high honors from Duquesne University in Pittsburgh and his BS in Industrial Management with University Honors from Carnegie

Mellon University, also in Pittsburgh.

Mr. Gleba is: Chair of the Board of Directors of the Commonwealth Foundation for Public Policy Alternatives (Harrisburg, PA); a member of the Board of Overseers of the Hoover Institution at Stanford University; a member of the Board of Directors of the Allegheny Institute for Public Policy (Pittsburgh, PA); a member of the Advisory Council of the Competitive Enterprise Institute (Washington, D.C.); Co-Chair of the International Organizations Subcommittee of the International and National Security Law Practice Group of the Federalist Society for Law & Public Policy Studies (Washington, D.C.); a member of the Advisory Board for the National Center for Policy Analysis (Dallas, TX); on the Council of Advisors of Saint Vincent College's Alex G. McKenna School of Business, Economics, and Government (Latrobe, PA); and a member of the Board of Directors of the World Affairs Council of Pittsburgh.

Jean-Claude Gruffat has been European Chairman, Global Subsidiaries Group, Corporate and Investment Banking, Citigroup, and managing director Citibank NA since April 2011. Prior to this New York based assignment, he was since September 1998 Citi Country Officer for France. During his posting in Paris, he ran for over 10 years the Global Relationship Banking teams for France, Belgium and Luxembourg. He also served for a few years as a director of Citibank International plc, headquartered in London. From 1973 to 1994, he had several international assignments in Thailand, Saudi Arabia, Hong Kong, Macau, and China, then North America for Banque Indosuez, controlled by the Compagnie de Suez. Between 1994 and 1996, he was Executive Vice President and Management Board member of Banque Indosuez, running global investment banking, equities, emerging markets and the Americas out of Paris. After acquisition of Banque Indosuez by Credit Agricole, early 1996, Jean-Claude was appointed Chairman Asia Pacific of Credit Agricole Indosuez, based in Singapore.

He has been a Governor of the American Hospital of Paris and member of its finance committee since 2008. For 3 consecutive years, 2008 till 2011, he was President of the American Chamber of Commerce in France. He is a Foreign trade adviser to the French PM since 1984. He is a member of the Economic Club of New York and Union League Club, of the Hong Kong Club, and Cercle de l'Union Interalliee, and a founding board member of United Way Tocqueville in France. He was nominated in 2012 to the United Way Worldwide Leadership Council. He is a founding member and director of Institut des Libertes, a free market, limited government Paris based think tank chaired by Charles Gave. In September 2013, he was elected a director of the New York based American Hospital of Paris Foundation. Last year he was appointed a member of the international council for the attractiveness of Paris, chaired by Bertrand Delanoë, mayor and Christian Sautter, one of his deputies.

Jean Claude Gruffat has a PhD in public law, and a master in political science from the University of Lyon, France, he attended in 1987 the Stanford Executive Program, GSB, Stanford University, CA.

Kerry Halferty Hardy is currently the Chief Development Officer at the American Hospital of Paris and has extensive experience in the nonprofit sector, more particularly in development, nonprofit metrics, fundraising, and strategic planning. She was previously Director of Development at the American Institute for Contemporary German Studies (AICGS) at the Johns Hopkins University, and worked at the startup phase as the managing director of Altermind, a strategic consulting company with a classical liberal orientation. Prior to her work at AICGS, Kerry was employed at the Cato Institute, and

has worked in various positions that included an electrical power project in South America, a stint as an assistant in the Texas Legislature, as well as in a patent law firm.

Kerry currently serves on the board of the Institut de Formation Politique (IFP), the board of the Institute for Economic Studies Europe (IESE), and the pastoral council of St. Joseph's church. She is an invited member of the Comité Paris-Chicago and served on the planning committee for the Liberty Ball (formerly known as the Capitalist Ball) in Brussels. In the past, her interest in technology and innovation led her to build her own computer and serve on the board of the Technology Advisors Group in Austin, Texas, and the planning committee of the Women's High Tech Coalition in Washington, DC. Faithful to her Lone Star roots, she is also a member of the Texas State Society and a Texas-Ex.

She participates in the Women's Working Group at the American Chamber of Commerce in Paris, was a panelist at a symposium "Femmes 2012 : la reconnaissance des femmes dans la société française" (Women 2012 : the recognition of women in French society), served on the Paris planning board for the European Association for Philanthropy and Giving, annually attends the Renaissance Weekend conference as out-loud-and-proud libertarian, and is a member of both the Association Française des Fundraisers and the American Healthcare Philanthropy association. She is often invited to speak on topics related to the nonprofit sector, including as a guest lecturer at the Université Paris-Dauphine.

Kerry received her undergraduate degree from the University of Texas at Austin and obtained her Master of Science in Management, with an emphasis on Nonprofit and Association Management, from the University of Maryland University College. She speaks French, German, and Spanish, as well as Texan.

W. Thomas Haynes is President and Founder of TBP Solutions, LLC.

Frances B. Smith is an Adjunct Fellow with the Competitive Enterprise Institute, where she focuses on trade and international issues affecting consumers. She is also the founder and coordinator of International Consumers for Civil Society, an umbrella group that has 24 nonprofit organization members in 13 countries around the world and is an NGO with several international organizations. Smith served from 1994 - 2005 as Executive Director of Consumer Alert, a national consumer group. Smith has testified before Congressional committees and regulatory agencies, has been a participant in numerous public meetings of regulatory agencies, and has commented on regulatory issues both domestically and internationally.

Fred L. Smith, Jr. is Founder and Chairman of the Competitive Enterprise Institute, a free market public policy group established in 1984. Mr. Smith combines intellectual and strategic analysis of complex policy issues ranging from the environment to corporate governance with an informative and entertaining presentation style. Mr. Smith is also a frequent guest on national television and radio programs to discuss and debate regulatory initiatives and topical policy issues. A prolific writer, Mr. Smith's works have been published in leading newspapers and magazines such as the Wall Street Journal, National Review, Economic Affairs, and the Washington Times. His academic articles have appeared in journals such as Harvard Journal of Law and Economics, CATO Journal, and Economic Affairs, and he is a contributing editor to Liberty magazine. Before founding CEI, Mr. Smith served as Director of Government Relations for the Council for a Competitive Economy, as a senior economist for

the Association of American Railroads, and for five years as a Senior Policy Analyst at the Environmental Protection Agency. Currently, he sits on the Institute Turgot in Belgium.

James R. Von Ehr is the President and founder of Zyvex Labs, LLC. He is also Managing Director of Zyvex Asia Pte. Ltd., and Chairman of the Board of Zyvex Performance Materials, Inc. Jim is recognized as a respected leader within the nanotechnology industry. His commitment to nanotechnology is evidenced by his significant personal contribution to establish the University of Texas at Dallas NanoTech Institute. He has also endowed the James Von Ehr Distinguished Chair of Science and Technology at the University of Texas at Dallas, most recently held by the late Dr. Alan G. MacDiarmid (2000 Nobel Laureate in Chemistry). He cofounded the Texas Nanotechnology Initiative in December, 2000.

Todd J. Zywicki is George Mason University Foundation Professor of Law, Senior Scholar of the Mercatus Center and Fellow at GMU's F.A. Hayek Program for Advanced Study in Philosophy, Politics and Economic. In 2009, Professor Zywicki was the recipient of the Institute for Humane Studies 2009 Charles G. Koch Outstanding IHS Alum Award. In 2012, he was awarded the Society for the Development of Austrian Economics prize for "Best Article in Austrian Economics" for his article "Hayekian Anarchism" (co-authored with Edward Peter Stringham). He has served as Co-Editor of the Supreme Court Economic Review since 2006 and as Editor from 2001-2002. From 2003-2004, Professor Zywicki served as the Director of the Office of Policy Planning at the Federal Trade Commission. He teaches in the area of Bankruptcy, Contracts, Commercial Law, Business Associations, Law & Economics, and Public Choice and the Law. He has also taught at Vanderbilt University Law School, Georgetown University Law Center, Boston College Law School, and Mississippi College School of Law. Professor Zywicki is the author of more than 70 articles in leading law reviews and peer-reviewed economics journals. Prior to his teaching career, Todd clerked for Judge Jerry E. Smith of the U.S. Court of Appeals for the Fifth Circuit and worked as an associate at Alston & Bird in Atlanta, Georgia, where he practiced bankruptcy and commercial law.

He is active in the larger "freedom" movement as a Senior Fellow at the Goldwater Institute, a Fellow of the International Center for Economic Research in Italy, a Lone Mountain Fellow at the Property and Environment Research Center, and was the Arch W. Shaw National Fellow at the Hoover Institution on War, Revolution and Peace at Stanford University. He serves as trustee or board member of the Institute for Humane Studies, the Bill of Rights Institute, the Foundation for Research on Economics and the Environment, the Center for Excellence in Higher Education, and the Financial Services Research Program at George Washington University School of Business. He also serves on the Executive Committee for the Federalist Society's Financial Institutions and E-Commerce Practice Group, and on the advisory council of the Centro para el Analisis de las Decisiones Publicas, University de Francisco Marroquin.

He is currently the Chair of the Academic Advisory Council for the following organizations: The Bill of Rights Institute, the film "We the People in IMAX," and the McCormick-Tribune Foundation "Freedom Museum" in Chicago, Illinois. From 2005-2009 he served as an elected Alumni Trustee of the Dartmouth College Board of Trustees. He is a member of the Board of Trustees of Yorktown University and Ralston College. In 2006 Professor Zywicki served as a Member of the United States Department of Justice Study Group on "Identifying Fraud, Abuse and Errors in the United States Bankruptcy System."

He received his J.D. from the University of Virginia, where he was executive editor of the Virginia Tax Review and John M. Olin Scholar in Law and Economics. Todd also received an M.A. in Economics from Clemson University and an A.B. cum Laude with high honors in his major from Dartmouth College.

Leonard Liggio (*Member Emeritus*) is executive vice president for academics at the Atlas Economic Research Foundation and Distinguished Senior Scholar at the Institute for Humane Studies at George Mason University. He is Senior Vice President of The Mont Pelerin Society, a Trustee of the Philadelphia Society, and a Research Professor in George Mason University's School of Law.

Thomas Gale Moore (*Member Emeritus*) is a senior fellow at the Hoover Institution who specializes in international trade, deregulation, and privatization. Moore was a member of President Ronald Reagan's Council of Economic Advisers from 1985 to 1989. Between 1985 and 1989, Moore was a member of the President's National Critical Materials Council and, in 1989, of the President's National Commission on Superconductivity. Moore is the author of numerous books on climate change and environmental policy. Moore has written widely for both the popular press and academic journals on economic, political, and law issues.